

**UCSF Advisory Committee on Sustainability  
12/9/2020 Meeting Minutes**

Agenda Topic	Notes	Action Item
<b>Introduction of Content Experts</b>	<ul style="list-style-type: none"> <li>- Ben Levie, Campus Energy Manager               <ul style="list-style-type: none"> <li>▪ Joined UCSF in November 2020. Has over 30 years of experience in the engineering, utilities and energy industry</li> <li>▪ Will be joining the Buildings &amp; Operations Subcommittee</li> </ul> </li> <li>- Monica Mapa, CLS Assoc. Director Marketing &amp; Strategic Communications               <ul style="list-style-type: none"> <li>▪ Chair of the Culture Shift work group</li> <li>▪ Content expertise in marketing and media communications</li> <li>▪ Will be joining the Communications Sub-committee</li> </ul> </li> </ul>	
<b>UC Health Climate Champion Award by Health Care Without Harm (Sapna Thottathil)</b>	<ul style="list-style-type: none"> <li>- 2020 Health Climate Champion Awards presented by Health Care Without Harm               <ul style="list-style-type: none"> <li>▪ Participants receive global recognition for their leadership role in the movement toward a low carbon health sector and a healthy climate</li> </ul> </li> <li>- Health Care Climate Challenge member, UC Health Systems, received Gold Recognition in 2 categories: Climate Leadership and Renewable Energy</li> <li>- Thank you to those contributing to the Practice Greenhealth (PGH) application and for the work you are doing for climate change</li> <li>- PGH is an industry body that all UC Health Systems belong to that sets standards for sustainability in healthcare               <ul style="list-style-type: none"> <li>▪ UCSF has been a member for more than a decade (2007/08)</li> <li>▪ PGH provides data that Health Care Without Harm uses to determine recognitions</li> </ul> </li> <li>- UC President, Dr. Michael Drake, signed the We Are Still In (WASI) Climate Change Statement which will be released 12/11/2020 to show UC's commitment to climate change               <ul style="list-style-type: none"> <li>▪ Statement created after the US (President Trump) exited the Paris Climate Agreement</li> <li>▪ Gail learned from UC Sustainability Officers Meeting that other UC's will be signing</li> <li>▪ Terri O'Brien, Associate Chancellor, has agreed for Chancellor Hawgood to sign the updated statement</li> </ul> </li> </ul>	
<b>Carbon Offsets Policy feedback (Gail Lee)</b>	<ul style="list-style-type: none"> <li>- UC is adding Voluntary Carbon Offsets language into the UC Sustainable Practices policy on ... pending approval at systemwide SSC meeting in January.</li> <li>- <a href="#">Draft Policy on Voluntary Carbon Offsets</a> and <a href="#">Briefing on Proposed UC Offset Policy</a></li> <li>- Summary of UC Carbon Offsets Policy Proposals Survey               <ul style="list-style-type: none"> <li>▪ Of 15 participants, 67% left their email addresses</li> <li>▪ Of 12 answers, 67% were staff, 15% faculty, 8% leadership, 0% students</li> <li>▪ Of 11 answers, 82% found the briefing helpful, 18% did not</li> <li>▪ Of 11 answers, 73% were familiar with carbon offsets, 27% were not</li> <li>▪ Roughly half of feedback comments were favorable, "thoughtful" and stringent.</li> <li>▪ The other half of respondents did not accept the concept of carbon offsets</li> <li>▪ Two respondents represented UC Green New Deal (1 faculty, 1 staff) and were not supportive of carbon offsets</li> </ul> </li> </ul>	

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	<ul style="list-style-type: none"> <li>- UC New Green Deal started by a coalition of UCSD Students and Faculty focused on completely decarbonizing all campuses and were not in favor of offsets.</li> <li>- UC Merced is the only campus to meet their neutrality goals in 2020. Other campuses plan to use offsets only as a transition to zero emissions. <ul style="list-style-type: none"> <li>▪ UC Merced is a newer campus, newer buildings, more aggressive and earlier sustainability planning, all buildings have solar panels</li> </ul> </li> </ul>	
<b>Review of Subcommittee Priority Projects</b>	<p>Goal Reminders:</p> <ul style="list-style-type: none"> <li>▪ Complete projects by end of FY 21-22</li> <li>▪ high level influence on leadership for changes in policies, practices, and accountability</li> <li>▪ Includes implementation and follow-up to ensure accountability</li> </ul> <p>Next Steps for Subcommittees</p> <ol style="list-style-type: none"> <li>1. Reconfirm ranking</li> <li>2. Develop strategic plan for first top ranked goal Why • What • Who • Where • When • How</li> <li>3. Content experts (Ben and Monica) available to advise</li> <li>4. Goal to have a good working plan by March</li> </ol> <p><b>Health – facilitated by Gail Lee</b></p> <ol style="list-style-type: none"> <li>1. Include sustainability into value analysis of contracts <ul style="list-style-type: none"> <li>▪ Consider factors such as waste generation, energy consumption, whether it is single-use or reusable</li> <li>▪ Cost transparency for the 5 most expensive items or top 10 purchases</li> <li>▪ Difficult to do a cost-benefit analysis when there’s a lack of cost transparency</li> </ul> </li> <li>2. Prefer reusables vs. disposables when given the choice <ul style="list-style-type: none"> <li>▪ Can we prevent new waste from entering our hospitals? Reusable materials will reduce our total waste generated. We should also select purchases with alternative, less wasteful packaging.</li> </ul> </li> <li>3. Infection control <ul style="list-style-type: none"> <li>▪ Infection Control is usually the main barrier in getting sustainability ideas implemented; they seem to have “veto power” if anything has a perceived risk. We need to question and improve our understanding of Infection Control policies.</li> </ul> </li> </ol> <p><b>Buildings &amp; Operations – facilitated by Brian Newman</b> (Criteria: cost/value, environmental impact, ease of implementation given 2-year timeline, support any pre-existing projects, existing UCOP sustainability policies)</p> <ol style="list-style-type: none"> <li>1. Mandate reduction and replacement of freezers with Energy Star models <ol style="list-style-type: none"> <li>a. Reduce quantity in addition to mandating Energy Star models to reduce carbon footprint of freezers</li> <li>b. Use stronger language regarding Energy Star purchasing policy (from “encourage” to “mandate”)</li> <li>c. Hits criteria for cost, impact, ease of implementation, and there is already a School of Pharmacy pilot</li> </ol> </li> </ol>	

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	<p>ongoing (if successful, we can roll it out and mandate it for the rest of campus)</p> <ol style="list-style-type: none"> <li>2. Support LEED for Operations (need target) and Green leases               <ol style="list-style-type: none"> <li>a. Restarting LEED for operations and setting a target for Silver, Gold, Platinum certification</li> <li>b. Will focus on green leases moving forward</li> <li>c. Cost, ease of implementation, already in progress</li> </ol> </li> <li>3. Connect buildings to chilled water system and install heat recovery               <ol style="list-style-type: none"> <li>a. Primarily focus on Mission Bay at first</li> <li>b. High ROI and environmental impact</li> </ol> </li> </ol> <p><b>Academics – facilitated by Dorie Apollonio</b>            (Criteria: budget limitations, opportunities to leverage ongoing programs (e.g. Climate Health Center), opportunities to engage supportive leadership and generate recommendations for them to implement projects)</p> <ol style="list-style-type: none"> <li>1. Climate reset               <ol style="list-style-type: none"> <li>a. Developing materials and engaging higher-level strategy conversations about optimizing carbon-reduction as we transition out of the pandemic (e.g. telecommuting, business travel)</li> </ol> </li> <li>2. Multilevel communication strategy to reduce carbon</li> <li>3. Process to share environmental health and climate change patient education material in UCSF clinics               <ol style="list-style-type: none"> <li>a. Medical students have expressed interest in working on this</li> </ol> </li> </ol> <p><b>Communications – facilitated by Rowena Eng</b></p> <ol style="list-style-type: none"> <li>1. Outreach and education to the greater SF community on UCSF’s commitment to carbon neutrality               <ol style="list-style-type: none"> <li>a. Not only focus on economic benefits, but also conduct outreach on the environmental health benefits UCSF brings to communities</li> </ol> </li> <li>2. Incorporate climate change and carbon neutrality goals into department- and UCSF-wide communications               <ol style="list-style-type: none"> <li>a. Host a sustainability town hall using the Diversity and Outreach annual leadership meeting as a model. Holds chancellors and deans accountable by asking them to present their work on sustainability.</li> </ol> </li> <li>3. Training and mobilizing advocacy work               <ol style="list-style-type: none"> <li>a. Leveraging our research and other resources to influence policymakers and the public on environmental regulation</li> <li>b. Engage the UCSF Community &amp; Government Relations and the Health Care Climate Council</li> </ol> </li> </ol>	
<b>Breakout Sessions - Ranking Projects</b>	<p>Subcommittee 12/9/20 breakout notes</p> <ul style="list-style-type: none"> <li>▪ Heath: <a href="https://docs.google.com/document/d/1X4diCDKLUgiT16dnafyFuH9XJA7N4-h7zsW4zAz-lKo/edit?usp=sharing">https://docs.google.com/document/d/1X4diCDKLUgiT16dnafyFuH9XJA7N4-h7zsW4zAz-lKo/edit?usp=sharing</a></li> <li>▪ Buildings &amp; Operations: <a href="https://docs.google.com/document/d/13diMaQKNOu5I-bOEyeAwEe3cELEojU6VnftHsaptN1Q/edit?usp=sharing">https://docs.google.com/document/d/13diMaQKNOu5I-bOEyeAwEe3cELEojU6VnftHsaptN1Q/edit?usp=sharing</a></li> </ul>	

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<p><b>Reconvene and share highlights</b></p> <p><b>(Subcommittee notetakers)</b></p>	<p><b>Health Subcommittee Highlights:</b> Top Priority project, include sustainability into value analysis of contracts: <b>It's all about procurement.</b> (Gail Lee, spokesperson)</p> <ul style="list-style-type: none"> <li>- Hold a Procurement Summit to outline goal and determine how do we buy, how do we make buying decisions</li> <li>- Where are the opportunities? Reducing expenses. Total cost of Ownership with reusable/disposable. Document process for produce selections through TCO. Align goals and opportunities with the Chancellors Advisory Committee on Health Sustainability (Sheila is also a member of this committee) and UC Health to find cost savings, value process improvement and waste savings opportunities.</li> <li>- What is the value improvement processes locally and UC Health?</li> <li>- Look at a use case... Hovermatts, reusable gowns, curtains? What's the thought process and decision-making process? Review more frequently. What is the environmental impact?</li> <li>- More streamlined decision making. Using a formal document/process is needed to make the details more visible.</li> <li>- Needs clear communication and accountability, there is a disconnect. For example, Procurement does not include waste costs in total cost, Hospitality pays for waste.</li> </ul> <p><b>Buildings &amp; Operations Subcommittee Highlights: Freezer Roll-out to Campus</b> (Paul Landry, spokesperson)</p> <ul style="list-style-type: none"> <li>- Focusing on projects. Specifically, the Freezer Rebate Pilot. How do we make sure we don't stop after the pilot. Roll this pilot to campus and cause a ripple effect. How do all departments see the benefits, savings further adoption and who on this team can tell the story?</li> <li>- Gail - think about influence and who on this committee can help influence to make these changes and incorporate that into your model to be more effective</li> <li>- Gail will set up a subcommittee meeting in February to flush this out to be implemented before the next full committee meeting <ul style="list-style-type: none"> <li>- Meeting scheduled for Friday 2/5/21 at 2pm</li> </ul> </li> </ul> <p><b>Academics Subcommittee Highlights: Honed-in on 2 projects and flipped their priority. Both are very important.</b> (Annemarie, spokesperson)</p> <ul style="list-style-type: none"> <li>- First priority is to create a process to share environmental health and climate change patient education material available to UCSF Clinics using Box and #slack. Start internally with this committee. Longer term goal of making this information more available outward facing.</li> <li>- Second priority is a Climate Reset which is a timely opportunity. Developing materials and engaging in higher level strategy conversations about optimizing carbon reduction as we transition out of the pandemic. Goal is to create something everyone can adopt.</li> </ul>	

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<p><b>Feedback &amp; Wrap Up</b></p>	<p>Gail – Planning for the next meeting. Meeting notes will be coming.</p> <p>Last words from Brian – apologies for the scheduling conflict. Thanks to Alicia for facilitating our subcommittee breakout session. Great plan as far as focusing on what we can achieve in the next year. Thank you everyone for your hard work!</p>	
<p><b>Next Meeting</b></p>	<p>Wednesday 3/10/21, 1:00-2:30pm</p>	